

1. What's your position regarding the City's continued appeal of the voting rights lawsuit it lost in 2018 and what course of action would you advocate for?

Currently, with the City's legal expenses paid, strategically, there is no benefit to withdrawing from the appeal. After Santa Monica's favorable CVRA appeal, we may have a result that clarifies application of CVRA and the lower court ruling. I have been asking for changes in Santa Clara School and City elections since 2005 and have heard a couple current candidates express preference for a different model. With a higher court opinion, we will have more definitive direction. While I see the benefits of 6 districts, we might achieve more diversity through a different election method, if that is the primary goal.

2. What do you think is the City's major challenge and how would you address it?

Our primary focus during the next few years must be to manage the ongoing financial fallout of Covid-19, with its devastating economic impacts. This includes doing everything we can to protect vulnerable Santa Clara residents and small businesses, in addition to preserving essential city services. This will require budget discipline, judicious use of reserves, and creative approaches to growing revenues. Everyone, community, businesses, city employees, and council, must participate in the solution.

3. What do you think is the major challenge in **District 5 4** and how would you address it?

The inadequacy of our transportation system is a major source of frustration and is caused by a number of factors, including decades of bad planning, locations of employment versus residences, and over-reliance on cars. With our preponderance of non-manufacturing jobs, we need more mixed-use areas, preferably close to transit. All roadways should have dedicated lanes for buses and shuttles. Implementing our new bike, pedestrian, and trail plans will provide safe routes to get people out of cars. We should pilot a variety of means to take short trips for errands or to connect to transit, including e-bikes.

4. What is your view of Santa Clara's current Council dynamics?

We are fortunate to have a Council with members who are passionate about Santa Clara. Most have strong opinions about the best solutions to our challenges and opportunities, which sometimes are quite different. As long as people can be polite and considerate, I think it is good to have meaningful debate on important topics, if the focus is on a productive end result. Often, the decision is stronger, more effective when it is the product of different ideas. That is part of the value of diversity and inclusion. Most of our votes, including key decisions in closed session, are unanimous.

5. What's the first motion you would make as a Councilmember?

I will pursue several policy areas, including public benefit and community outreach policies for development, stronger Climate Action Plan, tree ordinance, incubating and

supporting small businesses, viable plan for the Downtown, new means for residents to have an expanded role in governing, and new ways to pay for park, recreation, and library facilities residents deserve. Aligning with our major challenge, my first motion would be for a thorough, in-depth midyear review of all City budgets to determine the scope of revenue and expense variances and amendments required to ensure the City ends the fiscal year without depleting reserves.